



# PY 2013 Annual Plan

The CPMP Annual Action Plan includes the [SF 424](#) and Narrative Responses to Action Plan questions that CDBG, HOME, HOPWA, and ESG grantees must respond to each year in order to be compliant with the Consolidated Planning Regulations. The Executive Summary narratives are optional.

## Narrative Responses

### GENERAL

#### Executive Summary

The Executive Summary is required. Include the objectives and outcomes identified in the plan and an evaluation of past performance.

Macomb County is an Urban County serving 21 municipalities. Inaugurated in 1982 (CDBG), the County became a HOME PJ in 1992, and formed the Macomb HOME Consortium (MHC) in 2006, together with Roseville, Sterling Heights, and Clinton Township. Attachments 1 and 2 show the MHC and Urban County jurisdictions. Based on information from HUD, the Urban County will receive \$1,669,898 in CDBG funds and \$115,553 in Emergency Solutions Grant (ESG) funding. The MHC will receive \$1,078,665 in HOME funding. We expect to earn nothing in CDBG program income but roughly \$20,000 in HOME program income. Detail is found on the Projects spreadsheet.

This Annual Plan implements the MHC Consolidated Plan, effective from July 1, 2009 through June 30, 2014, and details the CDBG program for the Urban County, and the HOME program for the Consortium. The CDBG Annual Plans prepared by the other Consortium members will be submitted separately. The following narrative details how the County and the MHC will implement the priorities, objectives and activities of the Consolidated Plan. The CDBG and HOME Programs have clearly defined objectives developed through the consolidated planning process, as follows. Detail is found in the Consolidated Plan.

**Priority Objective #1 – Address the Foreclosure Crisis**

**Priority Objective #2 – Housing**

**Priority Objective #3 – Public Facilities and Infrastructure**

**Priority Objective #4 – Address the Needs of the Homeless and At-Risk Families**

**Priority Objective #5 – Provide and Expand Human Services**

**Priority Objective #6 – Expand Comprehensive Planning & Management & Capacity Development**

**Priority Objective #7 – Encourage Business Retention & Attraction**

The CDBG Program requires that at least 70% of all expenditures during a one, two, or three year period (selected by the Grantee) primarily benefit lower income people. Macomb County expects to meet this objective. Detail is found in Tab 4 (Program Reconciliation) of the 2013 Projects File of this Plan.

Macomb County has consistently focused on Objectives 3-6, while the Macomb Home Consortium has focused on developing housing under Objectives 1-2. Past CAPERS outline the County's performance in

developing facilities and infrastructure, including senior centers, parks, roads, drains, sidewalks, etc. The Consortium’s close relationship with the Macomb County Continuum of Care has gone a long way in addressing Objective #4. Funding and technical assistance has been provided to the Macomb Homeless Coalition since 2004. Some of its member agencies have received funding since before that time. A number of other non-profits receive CDBG funding annually to provide human services to LMI residents of the County. Finally, the Macomb HOME Consortium has partnered with providers such as Habitat for Humanity, Springhill, and MHT Housing to provide affordable housing in Macomb County.

## General Questions

- 1. Describe the geographic areas of the jurisdiction (including areas of low income families and/or racial/minority concentration) in which assistance will be directed during the next year. Where appropriate, the jurisdiction should estimate the percentage of funds the jurisdiction plans to dedicate to target areas.**

Macomb County is diverse, with older development and population centers generally, but not always, found in the south. The frequency and intensity of development generally diminishes to the north, particularly in the northeast and north central areas where, except for several smaller communities, rural conditions predominate.

The Urban County of Macomb is governed by “home rule” and therefore allocates as much CDBG funding as possible to its 21 member communities. Starting this year, a new three year cycle is in place to provide larger allocations to each community every three years. This year Bruce Township, Chesterfield Township, Memphis, Mt Clemens, New Baltimore, New Haven, Richmond Township and Romeo will be receiving CDBG funding. These communities have identified activities and assistance areas, based on citizen input informed by law and regulation, to address local needs and priorities. This task can be risky, however, by the delay in obtaining current income levels by census tract and block group. Macomb County currently relies on income data from the year 2000 (which reflects the affluence of the 1990’s) to identify project areas. Area benefit projects may need to be amended if the 2010 data is released and the chosen areas no longer qualify.

Income levels vary by area. Incomes tend to be lower in the older suburbs and in the older cities and villages, and higher in more recently developed areas. Even there, however, one finds small concentrations of lower income (LI) people. The decade of the 1990’s was a time of marked prosperity, and the census data from 2000 reflects this fact. 2010 Census Data show a general and substantial lessening of incomes from 2000 to 2010. This is due to the “one-state recession” that marked 2000 to 2010, and which was exacerbated by the economic collapse of 2008. Attachment 3 identifies LI areas in 2006.

Consideration must also be given to the needs of the County’s LMI minority residents. The number and proportion of minority residents is growing as shown in the following tables, with 1990 data used as a baseline.

Macomb County Demographics

Year	White	African-American	Asian	Hispanic (any Race)
1990 <sup>1</sup>	95.8%	1.4%	1.2%	1.1%
2000	93.0%	<3%	2.5%	1.5%
2006 <sup>2</sup>	88.3%	6%	3.3%	2.0%
2009 <sup>3</sup>	87.8%	6.7%	3.1%	3.1%
2010 <sup>4</sup>	85.4%	8.6%	3.0%	2.3%

<sup>1</sup> Source: 1990 and 2000 U.S. Census

<sup>2</sup> Source: 2006 American Community Survey, U.S. Census

<sup>3</sup> Source: 2006-2009 American Community Survey, U.S. Census

<sup>4</sup> SEMCOG Community Profile Data, from American Community Survey, U. S. Census

The table shows a steady decrease in the non-minority population and an associated increase in the of minority population. The increase is primarily African-Americans and Asians, along with Hispanic populations; a trend throughout the County.

The following table provides more detail on the eight specific communities being funded this year, including the percentage of non-administrative funds each community is being allocated. Specific community profile data for any Macomb County community is available on SEMCOG’s website.

2010 Data	% of community funds allocated	White	African-American	Asian	Hispanic (any Race)
Bruce Twp	9.92%	91.7%	1.3%	0.3%	5.4%
Chesterfield Twp	21.43%	89.5%	5.2%	0.9%	1.6%
Memphis	7.56%	96.5%	0.5%	0%	2.1%
Mt. Clemens	30.84%	68.3%	24.5%	0.5%	2.9%
New Baltimore	7.56%	92.9%	2.7%	0.9%	1.8%
New Haven	7.56%	73.4%	16.7%	4.0%	4.8%
Richmond Twp	7.56%	95.7%	0.9%	0.1%	1.8%
Romeo	7.56%	87.6%	3.7%	0.4%	5.7%

**2. Describe the basis for allocating investments geographically within the jurisdiction (or within the EMSA for HOPWA) (91.215(a)(1)) during the next year and the rationale for assigning the priorities.**

Starting this year, a new three year cycle is in place to provide larger allocations to each community every three years. This year Bruce Township, Chesterfield Township, Memphis, Mt Clemens, New Baltimore, New Haven, Richmond Township and Romeo will be receiving CDBG funding. These communities have identified activities and assistance areas, based on citizen input informed by law and regulation, to address local needs and priorities.

As a result of the new three year cycle, Bruce Township, Chesterfield Township, Memphis, Mt Clemens, New Baltimore, New Haven, Richmond Township and Romeo should be considered the target areas for the 2013 allocation. A total of \$1,190,000 (72% of the County’s 2013 CDBG allocation) will be divided between these communities on a formula basis for eligible activities.

Macomb County is not an EMSA and does not receive HOPWA funding.

**3. Describe actions that will take place during the next year to address obstacles to meeting underserved needs.**

The Urban County previously funded all 21 communities annually. This put an administrative burden on both County and the communities. It also caused several of the smaller communities to piecemeal out large projects each year or take out large loans that were paid back through multi-year CDBG projects. This is the first year of the County’s three year funding cycle where the communities receive large allocations of funding, but only once every three years. This will simplify administration of the program and allow for larger projects, which often cost less than when they are broken into several smaller projects over a number of years.

While funding is always lower than the needs of LMI people in our County, CDBG funds are used to supplement the work of many non-profits providing services to this population. In funding non-profits, consideration is given to those who collaborate with other organizations rather than duplicate services, as well as the outcomes that can be provided when CDBG funds are used. This allows for limited funds to be used more effectively.

The County's rehabilitation program was put on hold in order to administer several new programs. This left LMI families in need of housing repairs on a long waiting list. As NSP1, NSP3 and CDBG-R wind down (HPRP is now complete), focus can be put on re-designing the housing rehabilitation program. It is probable that a re-designed rehabilitation program will be introduced in 2014.

- 4. Identify the federal, state, and local resources expected-to-be-made available to address the needs identified in the plan. Federal resources should include Section 8 funds made available to the jurisdiction, Low-Income Housing Tax Credits, and competitive McKinney-Vento Homeless Assistance Act funds expected to be available to address priority needs and specific objectives identified in the strategic plan.**

We are not aware of any LIHTC projects in Macomb County at this time, however, the following funds are expected to be made available to address the needs outlined in this Plan.

<b>Rental Assistance</b>	<b>Budget</b>	<b># Units</b>
<b>HARP Vouchers (CoC)</b>	<b>\$677,500</b>	<b>290</b>
<b>MSHDA Vouchers</b>	<b>\$1,900,000</b>	<b>1,001</b>
<b>McKinney Vento Grant</b>	<b>\$1,291,555</b>	
<b>MSHDA ESG Homeless Grant</b>	<b>\$292,096</b>	
<b>Community Project Contributions*</b>	<b>\$303,465</b>	
<b>Non-Profit Project Contributions*</b>	<b>\$3,442,479</b>	
<b>Available Resources:</b>	<b>\$7,907,095</b>	

\* Please see the Projects spreadsheet for a detailed project description.

## **Managing the Process**

- 1. Identify the lead agency, entity, and agencies responsible for administering programs covered by the consolidated plan.**

The Macomb County Community Services Agency (MCCSA) was the lead agency in developing this Plan, with substantial participation by (and input from) Clinton Township, Roseville and Sterling Heights. MCCSA, Clinton Township, Roseville and Sterling Heights will be responsible for administering the HOME funds, while MCCSA, Bruce Township, Chesterfield Township, Memphis, Mt Clemens, New Baltimore, New Haven, Richmond Township, Romeo and the non-profits listed on the Projects spreadsheet will be responsible for administering the CDBG funds.

- 2. Identify the significant aspects of the process by which the plan was developed, and the agencies, groups, organizations, and others who participated in the process.**

The Urban County has developed an extensive planning and input process that operates on several levels. It solicits extensive input from non-profits, from local communities, from Macomb HOME Consortium members (who also develop the strategies), and from the public. Planning begins in October with publication of an RFP soliciting non-profit applications. Information is disseminated the last Friday of the month, and applications are due the first Friday of December. County staff reviews all non-profit funding proposals for eligibility during December and provides a listing and description of non-profit requests, including the amount by community, to each community as a funding aid. Communities then make their selection at public hearings, often with non-profit participation. This allows non-profits to affect plan development and ensures proposal eligibility.

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Community input is solicited at a CDBG general planning meeting held the first Friday in December. Communities receive application and other guidance at a workshop and then begin to develop their proposals, which are due March 1st. Their public hearings are held generally between January 1 and February 28. Community proposals and non-profit decisions are submitted to the County for review and incorporation into the Annual Plan. Community public hearings are considered to be the first of two County public hearings held for Annual Plan development.

HOME Consortium members are full partners in plan development, having also been an integral part of developing and implementing the Consolidated Plan. We discuss needs and how to best address them. This is a comprehensive process that 1) ensures the identification of needs across the MHC, 2) leads to the identification of new opportunities and, 3) results in best practice results, particularly in affordable housing but also in non-housing areas.

This has a practical basis as well as a regulatory one: in a time of severely diminished revenue, the MHC was able to extend limited resources through teamwork on common concerns. This approach, established with the MHC 5 years ago, has enabled each member to do far more than it could ever have accomplished as a stand-alone entity. It continues to strengthen and we expect even more effective results in the future as a result.

### **3. Describe actions that will take place during the next year to enhance coordination between public and private housing, health, and social service agencies.**

The County will (with its MHC partners) evaluate, develop, and implement:

- a) The housing and service needs within its jurisdiction,
- b) The capability of housing and service delivery systems to develop and fund new programs,
- c) Partnerships with public and private health and social service agencies to identify service delivery gaps and more effectively funding across agencies.

## **Citizen Participation**

### **1. Provide a summary of the citizen participation process.**

- The County requested proposals from non-profit providers on October 17, 2012 to start the planning cycle for the 2013 CDBG program.
- The County held a workshop on October 26, 2012 for service agencies, to explain requirements. Agencies received paper and e-versions of all documents and support material required for completing applications.
- The County held a workshop on December 7, 2012 for communities to explain requirements. Communities received paper and e-versions of all documents and support material required to complete applications.
- Staff reviewed and qualified non-profit applications, and provided a summary of qualified non-profit activities to the eight local communities in December 2012. Communities used the summaries to select non-profit projects.
- Each community held a public hearing by February 28, 2013 to encourage citizen and stakeholder comments on community needs and activities.
- Community applications were developed and submitted to the County by March 1, 2013.
- Staff reviewed community applications, and developed narrative and support data for the Plan in March and April of 2013.
- A public notice announcing the availability of the proposed Annual Plan was published in the Macomb Daily on June 18, 2013. The plan was posted online and hard copy made available for public review and comment at the Macomb County Community Services Agency office.
- The County's public hearing occurred on July 18, 2013, to solicit citizen comment.
- The Plan was presented to the County Board of Commissioners for approval on July 25, 2013.
- Formal submission was made to HUD immediately after signature by the Macomb County Executive.

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## 2. Provide a summary of citizen comments or views on the plan.

A public hearing was held on July 18, 2013. Five people attended the hearing. Only one comment was received. April Fidler, representing MCREST, commented that the 15% cap on public services is inadequate. Staff responded that the cap was statutory and therefore, the County is unable to increase the cap for public service activities.

One written comment was received from Charles O'Brien, Continuum of Care Coordinator, supporting the report and community needs assessment observations published by the Macomb County Community Services Agency.

## 3. Provide a summary of efforts made to broaden public participation in the development of the consolidated plan, including outreach to minorities and non-English speaking persons, as well as persons with disabilities.

The Consortium expanded and varied the number, location and time of the meetings to obtain input from racial and ethnic minorities, special needs (including the disabled) populations including the elderly, homeless and those at risk of becoming homeless. The reader is referred to Attachments C and D of the Consolidated Plan for detail of the focus group meetings.

## 4. Provide a written explanation of comments not accepted and the reasons why these comments were not accepted.

The County did not reject any comments.

## Institutional Structure

Describe actions that will take place during the next year to develop institutional structure.

**Institutional structure. (1) The consolidated plan must provide a concise summary of the institutional structure, including private industry, nonprofit organizations, community and faith-based organizations, and public institutions, through which the jurisdiction will carry out its housing, homeless, and community development plan, and which assesses the strengths and gaps in that delivery system.**

**(2) The plan must provide a concise summary of what the jurisdiction will do to overcome gaps in the institutional structure for carrying out its strategy for addressing its priority needs.**

Macomb County has excellent administrative capacity, with capable staff, excellent relationships with communities and non-governmental entities, and innovative programs. Capacity has, however, deteriorated in a harsh economy, stagnant funding levels, and increasing fixed costs. With diminished revenues, we must offset lost resources to maintain our edge. The following are therefore considered for the coming year:

### Management Capacity

- Develop additional cost-effective ways to provide affordable housing. This process started with creation of the MHC and continues to evolve. We have, will continue to, seek additional ways to share resources and costs to maintain an acceptable level of program and management capacity.
- Identify service gaps and improve efficiency and effectiveness in their delivery. As mentioned, the MHC will enhance program design and delivery as well. This is a continuing process and, although, no specific actions have been identified for implementation during the 2012 – 2013 program, measures will be taken.

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- Develop and implement new programs and initiatives, if necessary and in keeping with the priority objectives of this Plan. At this time, due to stagnant or deteriorating funding levels, we do not see much opportunity to develop and advance new programs. We will focus on increasing program efficiency and effectiveness. Any changes that occur will likely be based on lessons learned from other programs and activities.

#### Program Administration

HERA, ARRA, and NSP3 added to administrative burden. This was offset by palliative measures, including MHC joint administration of shared activities, the addition of consultants (where cost- and program-effective), and outsourcing administrative functions to other staff. As the number of programs wane (NSP1 is complete, HPRP was just closed out and NSP3 and CDBG-R are winding down), the County expects administrative burden to slowly ease. This is offset, however, by the following:

- Continuing severe local finance issues which will cause additional staff reductions and an altered working environment. Working through 21 municipal and a dozen non-profit sub-recipients can be challenging, especially with sub-recipient staff turnover and with such staff absorbing CDBG as a minor adjunct to their main responsibilities. There is a constant need to painstakingly train new colleagues and hope that the lessons are absorbed.
- Complex and sometimes conflicting program requirements emanating from HUD, an example is HUD's proposed imposition of new HOME regulations which will significantly increase administrative complexity and burden, despite substantial decreases in funding levels.

On balance, despite streamlining and other efficiencies, the degree of difficulty is expected to continue growing over the next year.

CHDO Capacity Development – The MHC supports several non-profit housing organizations, and all of them are currently CHDO's. All are experienced and have the requisite capacity to succeed in their roles. No special development measures are therefore necessary. That said, MHC seeks additional opportunities to develop affordable housing and those could result in new CHDO recognition and support. The MHC is ready should that occur.

Expanding the Network of Partners – The Urban County (and the MHC) will continue efforts to strengthen existing and establish new relationships with service providers to expand and strengthen services in the community.

Sub-recipient Monitoring – The County and the MHC will continue to monitor and to assist sub-recipients and CHDO's in 2012. Monitoring will be performed through risk assessment and Technical Assistance will be provided based on the degree of need.

## **Monitoring**

**Describe actions that will take place during the next year to monitor its housing and community development projects and ensure long-term compliance with program requirements and comprehensive planning requirements.**

The County and the MHC identify monitoring and technical assistance workload based on an assessment of risk for each sub-recipient organization. It monitors for compliance with applicable Federal rules and regulations, and with state and local standards. Broken between the Urban County and MHC, the following actions will be taken...

MCPED will monitor the Urban County's CDBG, NSP1 and 3, and CDBG-R programs by:

- a) Tracking project implementation, quality, and accomplishments.
- b) Using draw-down and supporting documentation for internal monitoring purposes.

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- c) Assisting, and monitoring, communities and contractors to ensure procurement and labor compliance, primarily at the time of procurement, contract award, and during project implementation, but also to ensure compliance should problems arise.
  - d) Monitoring and assisting communities on a selective (risk) basis to help improve performance.
  - e) Monitoring accomplishments to determine the degree of success in implementing Consolidated Plan objectives.

The MHC will:

- a) Meet with Consortium members to focus on program coordination and effectiveness.
- b) Monitor projects and sub-recipients, especially high-risk projects and activities, focusing on tenant eligibility and unit habitability (the overall objective is to monitor 25% of sub-recipients and developers annually based on perceived risk).

## **Lead-based Paint**

**Describe the actions that will take place during the next year to evaluate and reduce the number of housing units containing lead-based paint hazards in order to increase the inventory of lead-safe housing available to extremely low-income, low-income, and moderate-income families, and how the plan for the reduction of lead-based hazards is related to the extent of lead poisoning and hazards.**

Each member of the MHC complies with the Lead Safe Housing Rule (LSHR) and no actions are required to expand capacity. Each member also directs housing assistance exclusively to ELI, LI and MI households. All units comply with the LSHR, therefore the targeted population benefits.

## **HOUSING**

### **1. Describe the priorities and specific objectives the jurisdiction hopes to achieve during the next year.**

The MHC's housing priorities follow:

- a. Home maintenance and chore services (CDBG).
- b. Home ownership for low and moderate income families through acquisition and rehabilitation of foreclosed or distressed homes.
- c. New construction of elderly rental housing to allow long-time residents satisfactory housing options when they can no longer remain (or want to remain) in their homes. (HOME and NSP)
- d. Substantial housing rehabilitation (HOME). While the rehabilitation program is not expected to be resurrected this year, it is expected that the program will be re-designed this year with the intention of providing housing rehabilitation again in 2014.
- e. Rental assistance through housing acquisition with some repair, and possibly security deposits and rental assistance as needed (HOME). Note: the potential use of HOME funds for security deposits and even tenant-based rental assistance is not certain, and would be new for MHC.
- f. Rental rehabilitation, if appropriate and feasible (HOME).

The housing objectives from the Consolidated Plan that will be addressed in the next year include Priority Objective #2 – Housing, Priority Objective #4 – Address the Needs of the Homeless and At-Risk Families and Priority Objective #5 – Provide and Expand Human Services

### **2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.**



The Consortium's HOME allocation may be used for home repair, homebuyer assistance, rental (primarily special needs populations) assistance, and for security deposits and possibly even tenant-based rental assistance.

A number of non-profits that provide housing assistance will receive 2013 CDBG and HOME funds to assist their efforts. These include Habitat for Humanity, Angel's Wing Transitional House, MCREST, The Macomb County Warming Center, Turning Point, Samaritan House and St. Vincent de Paul. Each of these non-profits also receive other resources which they use for housing assistance that ranges from prevention services to emergency shelter, transitional housing and permanent home ownership.

The County, the Consortium, and other partners will pursue additional opportunities to provide affordable housing, provided that they are consistent with Consolidated Plan priorities.

**Annual Affordable Housing Goals – Table 3B Annual Housing Completion  
91.220(g) – see attachment #4**

**Needs of Public Housing**

- 1. Describe the manner in which the plan of the jurisdiction will help address the needs of public housing and activities it will undertake during the next year to encourage public housing residents to become more involved in management and participate in homeownership.**

Low cost rental housing will continue during the 2012 PY, through various means. The following agencies assist over 2,700 households in the MHC jurisdiction. There are few resources to expand the supply of public housing at this time, or even to help the various housing commissions maintain units or address management issues. Even so, the reader can see, from the following table, the large number of units available through two rental assistance programs:

PHA	Low Rent Public Housing	Section 8
MSHDA	0	1,001
Clinton Township	100	23
Eastpointe	164	171
Mt. Clemens	289	0
New Haven	112	0
Roseville	99	442
Sterling Heights	152	40
(Macomb CoC) HARP	0	290
Total	895	1,774

There are, moreover, an undetermined number of families with Vouchers issued by housing commissions outside the MHC, which may have opted to obtain housing within the Consortium's jurisdiction. Their Agency Plans emphasize preservation and maintenance of existing units.

The County lacks sufficient resources to help any of the Macomb County housing commissions to repair and modernize their units. It should be noted that no housing commission is undertaking a program of resident initiatives.

Although there is no County-wide housing commission, the existing network of public housing and privately-owned affordable rental developments, has made a dent in reducing renter needs by providing decent and affordable housing for LI renter households, most of whom are, by regulatory fiat, extremely- or very-low-income.

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2. **If the public housing agency is designated as "troubled" by HUD or otherwise is performing poorly, the jurisdiction shall describe the manner in which it will provide financial or other assistance in improving its operations to remove such designation during the next year.**

The County has no knowledge of any PHA's being designated as "troubled" by HUD.

## **Barriers to Affordable Housing**

**Describe the actions that will take place during the next year to remove barriers to affordable housing.**

Macomb County has a variety of housing types in all price ranges. It does not control municipal decision-making, but advises communities about land use policies and controls, zoning ordinances, and other actions that can promote affordable housing. It also identifies trends and helps communities plan for them, e.g. a special report detailing the needs of a rapidly aging population, with results shared with municipalities so that they can factor design considerations into their ordinances. Other planned actions include:

- a) Implement its housing activities in a fair and equitable manner as required by law.
- b) Make its lauded study of elderly housing needs available to, and assist local municipalities which have expressed interest in implementing that study.
- c) Continue collaborative efforts with housing providers to promote both affordable home ownership and rental housing opportunities for LI households.
- d) The Consortium will continue to strengthen existing relationships, and build new relationships in its efforts to increase affordable housing opportunities in Macomb County. In the recent past, for example, Macomb County has worked with the City of Utica which wants to rehabilitate 54 units of senior housing. Other, yet unnamed, opportunities may arise during the coming year.
- e) Support, if possible, other reasonable proposals for affordable housing.

Macomb County and the City of Roseville contracted to have a new Analysis of Impediments to Fair Housing created. This document was completed in January 2013, and was submitted to HUD. Over the course of the year, the Analysis of Impediments will be carefully reviewed and actions will be taken to begin implementing some of the recommendations.

## **HOME**

### General Background and Special Information

Macomb County (and now the MHC) has received HOME funding since 1992. A detailed cost breakdown of this year's allocation between member communities is found in the attached Projects file. Clinton Township is the only Consortium member to make specific commitments. There is, however, a shared objective which is identified in the HOME tab of the 2013 Projects file, which accompanies this narrative. No significant infusions of outside funding, apart from Match, are expected. The Program is expected to generate \$20,000 in program income this year.

The reviewer will note that 15% of the grant allocation has been set aside for CHDO projects, as required by law and regulation. This may be seen by reviewing Tab 6 (HOME Consortium), Column G of the Annual Plan which shows the set-aside number. It is probable that more than 15% of this year's HOME allocation will be used for CHDO projects.

### *Program Administration*

The MHC will use \$103,597 (10% of the base 2012 grant) for program administration, most of which will be used by the County, and a small portion for member administration.

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### *Match*

The MHC has obtained significant levels of Match Credit through its housing partners. The MHC gives priority to proposals with the potential to generate significant levels of HOME Match. Match projections become performance requirements as a condition of funding. As a result, the MHC has significant levels of Match credit at its disposal.

### *Affirmative Marketing*

The County and the MHC affirmatively market the Program when applicable. Any owner using MHC HOME funds for more than 5 units of rental housing must certify to the following conditions regarding the solicitation of tenants.

- Use the Equal Opportunity logo, slogan or statement regarding affirmative marketing policy in all advertising;
- As appropriate, advertise, use media, including minority outlets, likely to reach persons least likely to apply for the housing;
- Where there is a project sign, display the Equal Housing Opportunity logo; and
- Notify the MHC/County when vacant rehabilitated units become available.

The MHC monitors rental projects to assure compliance. In the event of non-compliance, MHC would remind the owner of fair housing laws, his contractual obligations, and would work to rectify the problem. The MHC can also obtain advice from fair housing organizations or HUD.

To date, there are no projects subject to Affirmative Marketing requirements. However, Oakwood Manor, when complete will be subject to Affirmative Marketing requirements.

### *W/MBE Contracting*

The County has used female and minority-owned businesses in a significant number of contracts. The County seeks to attract W/MBE's through an annual invitation for W/MBE firms to provide contact information for direct solicitation, as well as solicitation on MITN. Outreach is conducted to several of the Chambers of Commerce serving Macomb County and the Michigan Minority Business Development Council.

W/MBE participation is solid, and MBE participation has increased, primarily in the area of professional services. The County continues to recruit W/MBE vendors and contractors.

1. Describe other forms of investment not described in § 92.205(b). None.
2. If the participating jurisdiction (PJ) will use HOME or ADDI funds for homebuyers, it must state the guidelines for resale or recapture, as required in § 92.254 of the HOME rule.

The MHC uses the "recapture" method to ensure affordability over time, usually 5 or 15 years, depending on the amount of assistance provided.

3. If the PJ will use HOME funds to refinance existing debt secured by multifamily housing that is that is being rehabilitated with HOME funds, it must state its refinancing guidelines required under § 92.206(b). The guidelines shall describe the conditions under which the PJ will refinance existing debt. At a minimum these guidelines must:

The Consortium does not intend to refinance existing debt on multi-family properties.

4. If the PJ is going to receive American Dream Down payment Initiative (ADDI) funds, please complete the following narratives: ADDI ended in 2008. This question is not applicable.

## HOMELESS

### Specific Homeless Prevention Elements

1. **Sources of Funds**—Identify the private and public resources that the jurisdiction expects to receive during the next year to address homeless needs and to prevent homelessness. These include the McKinney-Vento Homeless Assistance Act programs, other special federal, state and local and private funds targeted to homeless individuals and families with children, especially the chronically homeless, the HUD formula programs, and any publicly-owned land or property. Please describe, briefly, the jurisdiction's plan for the investment and use of funds directed toward homelessness.

The Macomb Homeless Coalition, the Continuum of Care for Macomb County, created the following chart of funding coming into the County to address the needs of the homeless.

Funding Sources	Agency Administering Funds	Amount of Funding	Activity Targeted	Grant Term
<b>Federal Funds</b>		<b>In Dollars \$\$</b>		
Emergency Food & Shelter	MCREST	26,000	Shelter	01-2012/12-2012
EFSP	Macomb County Warming Center	23,100	Housing	1-2011/2-2012
ESG MSHDA	Macomb Homeless Coalition	292,026	Prevention/Housing/Supportive Services/Shelter Operations/Coordination	10-2012/9-2013
ESG Round Two-MSHDA	Macomb Homeless Coalition	368,947	Prevention/Re-housing/Supportive Services	9-2012/ 8-2013
Department of Health and Human Services	Family Youth Interventions	100,000	Housing	9-2012/8-2013
McKinney-Vento Dept. of Education	Macomb Intermediate School District	60,177	Homeless Student Services	07-2012/06-2013
SHP	Community Housing Network	1,342,876	Supportive Housing	Various Grant End dates in 2013.
SHP	Family Youth Interventions	29,820	Housing	6-2011/5-2013
SHP	Amelia Agnes	54,000	Housing/Supportive Services	Various 2013 dates
SHP	Community Mental Health	24,000	Supportive Services	2-2012/3-2013
SHP	Macomb Homeless Coalition	30,000	HMIS Administration	6-2011/5-2012 and 11-2011/10-2012
<b>State Funds</b>				
Community Mental Health-	Community Housing Network	45,000	Housing Resource Center	10-2011/9-2012
Community Mental Health	Turning Point	70,000	Prevention	10-2012/9-2013
Community Mental Health	Community Housing Network	28,540	Supportive Services	10-2011/9-2012
DOC – MPRI	Community Housing	78,391	Housing	10-2011/9-2012

	Network			
Domestic Violence	Turning Point	167,945	Housing	10-2012/9-2013
Local DHS Contracts	Family Youth Interventions	245,455	Housing	10-2011/9/2012
DHS Contracts	Turning Point	44,000	Housing	10-2012/9-2013
MSHDA (Initiatives)- Family Independence Program w/ DHS	Macomb Homeless Coalition	21,000	Housing	02-2012 – 06-2013
Other: SACS	Turning Point	124,000	Housing/Supportive Services/Prevention	10-2012/9-2013
<b>LOCAL GOVERNMENT FUNDS</b>				
City CDBG	MCREST	13,000	Shelter	10-2012/9-2013
City CDBG	Turning Point	13,500	Shelter	7-2012/8-2013
City CDBG	Macomb Homeless Coalition	10,300	Homeless Coordination	07-2012/06-2013
City CDBG	Macomb County Warming Center	19,526	Housing	7-2012/6-2013
<b>Private</b>				
Foundations-Private	MCREST	8,000	Shelter	01-2012/12-2012
Foundations-Private	Macomb County Warming Center	47,683	Housing	Various-2012/2013
United Way	Turning Point	86,000	Housing	7-2012/6-2013
United Way	Macomb Homeless Coalition	63,000	Supportive Services/Case Management, homeless ,at-risk families	7-2012/6-2013
Salvation Army	MCREST	168,000	Shelter	10-2011/9-2012
Salvation Army	Turning Point	65,000	Housing	10-2012/9-2013
Donations /Fundraising	MCREST	160,000	Shelter	01-2012/12-2012
<b>Additional Funding</b>				
Other	MCREST	26,000	Housing	01-2012/12-2012

These funds are in addition to the CDBG funds being provided to address homelessness, which can be found on Tab 2 of the Projects file of this Plan.

**2. Homelessness—In a narrative, describe how the action plan will address the specific objectives of the Strategic Plan and, ultimately, the priority needs identified. Please also identify potential obstacles to completing these action steps.**

The MHC 2009-2013 Con Plan addresses homeless and homelessness prevention in three separate priorities: #1 (foreclosures), #2 (housing), #4 (homeless prevention and services), and #5 (expand human services). This Plan implements these objectives by providing funding to the Continuum of Care for coordination of prevention and housing activities, as well as funding prevention, emergency shelter, transitional housing and permanent housing. Details of the programs being funded can be found on Tab 2 of the Projects file of this Plan.

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It should also be noted that homelessness is also addressed through the various housing, public housing and community development programs mentioned throughout this Annual Plan.

Obstacles have been identified, including:

- A dearth of funding for Macomb County which, despite a population of roughly 850,000 and growing homelessness, has sometimes received less support than other cities and counties with far fewer people and even identified need.
- Changing Federal priorities have hurt the ability of care providers to obtain financial support for their programs. Long-term decisions were made based on Federal priorities, e.g. definitions of homelessness and programs suited to meeting those needs, only to have them change and make obsolete carefully-crafted plans. This has occurred in transitional housing and has hindered some providers' ability to serve.

**3. Chronic homelessness—The jurisdiction must describe the specific planned action steps it will take over the next year aimed at eliminating chronic homelessness by 2012. Again, please identify barriers to achieving this.**

As mentioned, the County, and the MHC, are served by the Macomb Homeless Coalition which, through its Coordinator and member agencies assist temporarily and chronically homeless families and individuals. This will occur through:

- Continuing strategic and tactical planning supported by the County and MHC
- Continued applications for assistance made available by HUD, the State of Michigan, and other appropriate agencies,
- Seeking ways to expand the reach and effectiveness of the Coalition through financial and other means of support, if at all possible.
- Considering the feasibility of applications made by agencies to provide affordable transitional and permanent housing to homeless and at-risk populations,
- Providing human services to address the root causes of homelessness.

**4. Homelessness Prevention—The jurisdiction must describe its planned action steps over the next year to address the individual and families with children at imminent risk of becoming homeless.**

The Macomb Homeless Coalition will implement the goals and strategies contained in the County's Strategic Plan to End Homelessness, including its goal to increase availability of homeless prevention programs in Macomb County.

As described, Macomb County and the MHC will, through CDBG and HOME, collaborate with service agencies to provide emergency shelter, transitional housing and permanent housing, as well as assistance to homeless individuals and those at risk of becoming so. It will also financially support public services designed to address the root causes of homelessness and provide interim assistance to help those affected address their daily needs. Samaritan House and St. Vincent de Paul, both of which will receive CDBG funding this year, provide homeless prevention services to both individuals and families.

**5. Discharge Coordination Policy—Explain planned activities to implement a cohesive, community-wide Discharge Coordination Policy, and how, in the coming year, the community will move toward such a policy.**

The County has systems in place that govern the discharge of people from Foster Care (using protocols developed by the State of Michigan), Health Care (using locally developed policies) and in Mental Health (using policies mandated under Michigan State law) to prevent their discharge into homelessness. The Macomb St. Clair Workforce Development Board currently oversees the Michigan Prisoner Re-Entry Program (MPRI) and is using similar protocols to prevent discharge from prison into homelessness.

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## Emergency Shelter Grants (ESG)

The Urban County of Macomb is a first year recipient of ESG funds. The County's 2013 ESG allocation is \$115,553. The purpose of the Emergency Solution Grants program is to assist individuals and families quickly regain stability in permanent housing after experiencing a housing crisis or homelessness.

Recipients, which are state governments, metropolitan cities, urban counties, and U.S. territories, receive ESG funds from HUD and make these funds available to eligible subrecipients, which can be either local government agencies or private non-profit organizations.

ESG funds are available for five program components: street outreach, emergency shelter, homelessness prevention, rapid re-housing assistance, and data collection through the Homeless Management Information System (HMIS). Recipients also receive administration funds with a statutory cap of 7.5 percent. Local government recipients may carry out all ESG activities directly, whereas state recipients may only carry out activities related to administrative costs and HMIS.

ESG funds require a 100 percent match. Match may be cash or in-kind amount and cannot be counted as satisfying the matching requirement of another federal grant. Eligible types of match include cash contributions or non-cash contributions including volunteer hours, real property, equipment, goods or services, or costs paid by program income.

**County Objective:** To implement the ESG program to provide administration, HMIS, Housing Relocation/Stabilization Services/Rental Assistance, and possibly Emergency Shelter.

### **1. Identify of written standards for providing ESG assistance in accordance with 24 CFR 576.400(e)(1) and (e)(3).**

The Urban County of Macomb is a first year recipient of ESG funds. Staff will develop and implement written standards for providing ESG assistance. These standards will be applied consistently for all program participants.

### **2. If the Continuum of Care for the jurisdiction's area has established centralized or coordinated assessment system that meets HUD requirements, describe the centralized or coordinated assessment system and the requirements for using the system, including the exception for victim service providers, as set forth under 24CFR 576.400(d).**

The Macomb Continuum of Care (CoC) / Macomb Homeless Coalition operate under a Coordinated Assessment model that provides for a consistent pre-screening and intake assessment of all clients presenting themselves for services within the Continuum. The agencies included in the coordination include emergency shelters, warming centers(s), transitional housing programs, permanent housing programs, the youth shelter and street outreach and those providing short term rental and financial assistance to very low income and homeless individuals and families.

Each location is trained on the use of the coordinated HMIS forms created specifically for County-wide assessment. Training of intake personnel and case managers takes place quarterly by the HMIS administrator. Case managers meet bi-monthly with Macomb Homeless Coalition Housing Resource Specialist to discuss goals, trends, client need, and

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process. Quarterly the Executive Directors of the participating organizations meet to discuss the coordinated assessment process and the training needs of their organizations.

- 3. Identify the process for making awards and how the jurisdiction intends to make its allocation available to nonprofit organizations, and in the case of urban counties, funding to participating units of local governments.**

The County will develop and implement procedures to make awards fairly, openly, and impartially, giving equal consideration to all proposals. The procedures will include guidelines and requirements for proposals.

- 4. If the jurisdiction is unable to meet the homeless participation requirement in 24CFR 576.405(a), specify the plan for reaching out to and consulting with homeless or formerly homeless individuals in considering and making policies and decisions regarding any facilities or services that receive funding under ESG.**

County staff will develop and implement a plan to reach out to and consult with not less than one homeless or formerly homeless individual when making policies and decisions regarding any facilities, services, or other assistance that receive ESG funding.

- 5. Describe the performance standards for evaluating ESG activities.**

The County will develop and implement procedures for evaluating ESG activities.

- 6. Describe the consultation with each Continuum of Care that serves the jurisdiction in determining how to allocate ESG funds, development performance standards, evaluate outcomes of activities assisted by ESG funds, and develop funding policies, and procedures for the administration and operation of HMIS.**

As a first year recipient of ESG funds, the consultation process is ongoing. Staff has initiated consultation with the Macomb Homeless Coalition (CoC) and will continue to work closely with this organization to determine the best use of the County's ESG allocation including best practices. The Macomb Homeless Coalition (CoC) has extensive experience directing ESG funding to serve the homeless population. The County will build on the CoC's experience to develop performance standards, evaluate outcomes of activities assisted by ESG funds, and develop funding policies, and procedures for the administration and operation of HMIS.

## COMMUNITY DEVELOPMENT

### Community Development

- 1. Identify the jurisdiction's priority non-housing community development needs eligible for assistance by CDBG eligibility category specified in the Community Development Needs Table (formerly Table 2B), public facilities, public improvements, public services and economic development.**



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The Con Plan addressed non-housing community development needs in four separate priority objectives:

Priority Objective #3 addresses the need to develop and maintain necessary public facilities and other infrastructure, specifically for LI and blighted areas of the County. Please refer to Table 2 B of the Con Plan for details.

Projects included under Objective #3 for the 2013 program year include:

**Project Name:** Removal of architectural barriers  
**Location:** Orchard Hills Park 11462 33 Mile Road, Bruce Township, MI  
**Budget:** \$78,660

**Project Name:** Removal of architectural barriers  
**Location:** Macomb Corners Park, 19449 25 Mile Road, Macomb, MI  
**Budget:** \$69,700

**Project Name:** Maple Street Reconstruction  
**Location:** West Maple Street between Church Street and Belle River Road, Memphis, MI  
**Budget:** \$50,803

**Project Name:** Cole Street Reconstruction  
**Location:** Multi-year project repaving all of Cole Street (approx. ¼ mile), Memphis, MI  
**Budget:** \$39,197

**Project Name:** Road Improvements  
**Location:** Euclid Street: NB M-3 to Bohme; Scott Blvd; North Ave to SB M-3; 3<sup>rd</sup> Street between Crocker and Riverside; Riverside Drive: Crocker to Avon Street; Beyne Street from Kibbee to Clinton River.  
**Budget:** \$173,350

**Project Name:** Property Acquisition & Park Expansion  
**Location:** Clemens Park, Mount Clemens, MI  
**Budget:** \$45,000

**Project Name:** ADA Sidewalk Ramps  
**Location:** Various location in New Baltimore, MI  
**Budget:** \$90,000

**Project Name:** Downtown Park Redevelopment – Fountain  
**Location:** 584420 Main Street, New Haven, MI  
**Budget:** \$68,812

**Project Name:** Downtown Park Redevelopment – Rink  
**Location:** 584420 Main Street, New Haven, MI  
**Budget:** \$13,188

**Project Name:** Local Street Repaving Project  
**Location:** Local streets located in census Tract 2067/block group 2 predominately on Fairgrove Street, Romeo, MI  
**Budget:** \$51,920

**Project Name:** Water Service Improvements – abandoning the existing pump station and replace with gravity pipes.  
**Location:** 23 Mile / I94, Chesterfield Twp., MI  
**Budget:** \$216,750

Priority Objective # 5 (p. 2) addresses the need to provide and expand human services. While some of these services may be for homeless or housing purposes, the County also funds human services related to abused children, illiteracy, hunger and children’s self esteem. Projects for the 2013 program year include: A Beautiful Me; Angels Wing; Care House; Hope Center of Macomb; Macomb Warming Center; Macomb Literacy Partners; MCCSA Chore; MCREST; St. Vincent DePaul; Samaritan House; Skyline Camp; Turning Point; and Wings 4 Kids.

Priority Objectives #6 is to Expand Comprehensive Planning, Management and Capacity. The Macomb Homeless Coalition has received CDBG funding since 2004 to assist in the planning, management and capacity building of the Macomb County Continuum of Care. In the past, funding has been provided to communities to assist with planning activities. County staff also assist communities with planning and capacity activities, when requested.

Priority Objective #7 has not been discussed. The Consolidated Plan identifies economic development as a priority need. Macomb County has elected not to use CDBG funds to develop, attract and retain businesses at this time. This could change in the future.

### Annual Objectives 91.220(c)(3)

Goals and objectives to be carried out during the action plan period are indicated by placing a check in the following boxes.

<input checked="" type="checkbox"/>	<b>Objective Category Decent Housing</b> Which includes:	<input checked="" type="checkbox"/>	<b>Objective Category: Suitable Living Environment</b> Which includes:	<input type="checkbox"/>	<b>Objective Category: Expanded Economic Opportunities</b> Which includes:
<input type="checkbox"/>	assisting homeless persons obtain affordable housing	<input checked="" type="checkbox"/>	improving the safety and livability of neighborhoods	<input type="checkbox"/>	job creation and retention
<input checked="" type="checkbox"/>	assisting persons at risk of becoming homeless	<input checked="" type="checkbox"/>	eliminating blighting influences and the deterioration of property and facilities	<input type="checkbox"/>	establishment, stabilization and expansion of small business (including micro-businesses)
<input checked="" type="checkbox"/>	retaining the affordable housing stock	<input checked="" type="checkbox"/>	increasing the access to quality public and private facilities	<input type="checkbox"/>	the provision of public services concerned with employment
<input type="checkbox"/>	increasing the availability of affordable permanent housing in standard condition to low-income and moderate-income families, particularly to members of disadvantaged minorities without discrimination on the basis of race, color, religion, sex, national origin, familial status, or disability	<input type="checkbox"/>	reducing the isolation of income groups within areas through spatial deconcentration of housing opportunities for lower income persons and the revitalization of deteriorating neighborhoods	<input type="checkbox"/>	the provision of jobs to low-income persons living in areas affected by those programs and activities under programs covered by the plan
<input type="checkbox"/>	increasing the supply of supportive housing which includes structural features and services to enable persons with special needs (including persons with HIV/ADOS) to live in dignity and independence	<input type="checkbox"/>	restoring and preserving properties of special historic, architectural, or aesthetic value	<input type="checkbox"/>	availability of mortgage financing for low income persons at reasonable rates using non-discriminatory lending practices
<input type="checkbox"/>	providing affordable housing that is accessible to job opportunities	<input type="checkbox"/>	conserving energy resources and use of renewable energy sources	<input type="checkbox"/>	access to capital and credit for development activities that promote the long-term economic social viability of the community

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**2. Identify specific long-term and short-term community development objectives (including economic development activities that create jobs), developed in accordance with the statutory goals described in section 24 CFR 91.1 and the primary objective of the CDBG program to provide decent housing and a suitable living environment and expand economic opportunities, principally for low- and moderate-income persons.**

\*Note: Each specific objective developed to address a priority need, must be identified by number and contain proposed accomplishments, the time period (i.e., one, two, three, or more years), and annual program year numeric goals the jurisdiction hopes to achieve in quantitative terms, or in other measurable terms as identified and defined by the jurisdiction.

The following describes short-term (1-3 years) and long-term (3-5 years) objectives:

*Priority Objective #2 - Public Facilities and Infrastructure:* Twelve projects will be undertaken in 2013, including streets, sidewalks, parking facilities, parks, a water main and a fire facilities. All comply with regulation 570.208. Long term, the County will complete an estimated 60 projects, improving life for thousands of County residents.

*Priority Objective's #3 and 6 - Homeless Prevention and Assistance, Maintain and Expand Essential Human Services:* Short-term, the County will financially support operations at 4 homeless facilities and 2 additional organizations that assist the homeless and/or those at-risk of becoming homeless. It will also assist senior and youth services, food banks, a camp for those with developmental disabilities and other services necessary to alleviate distress for hundreds of Macomb County families. Such services can be enormously helpful for families living on the brink of homelessness. Long-term, the County intends to fill gaps in the human service safety net and enhance the level of services to be provided.

*Priority Objective #7 –* The County currently has no plans to implement an economic development program to attract and/or retain businesses in select business development sectors.

## **Antipoverty Strategy**

**Describe the actions that will take place during the next year to reduce the number of poverty level families.**

The County, consistent with Priority Objectives 3 and 4, will promote human services for LI persons. These promote positive life-styles which increase chances for long-term emotional, familial, and employment stability. Using its CDBG funds, it will work with the following agencies:

- Care House and Turning Point to help families and children resolve destructive relationship issues thereby fostering long-term growth. The County also invested its CDBG-R grant for development of a new domestic violence shelter to replace the current facility which is inadequate. The new facility will have almost 50% more capacity than currently available and will provide more security for residents and their dependent children.
- Macomb County Warming Center, MCREST, Angel's Wing Transitional House, Samaritan House, St. Vincent de Paul, and Turning Point to provide housing assistance to those experiencing or at risk of homelessness.
- Food assistance will be provided to low income families by Hope Center in Macomb and Samaritan House, with CDBG funds supplementing their budgets.
- The County is currently spending more than \$4m in NSP and HOME funds to create the Oakwood Manor Senior Living housing development, which will be affordable to VLI and LI households.
- Several other Macomb County Departments use other funds to support an extensive service network that provides an array of human services to those in need. These include senior and veteran

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services; community mental health services; nutrition and childhood development programs; home weatherization, and hospital care to indigent persons. All serve those at the very lowest income level.

Although the County's CDBG program does not directly address unemployment, business development, or job training, several County departments assist in these areas. The Department of Planning and Economic Development provides business development counseling to small business investors and owners, including LI individuals. This reduces poverty by promoting self-sufficiency and long-term employment. Macomb County's Michigan Works! Program provides job training and employment services. Also, the Macomb County CoC arranges for many services, including housing counseling for those in need.

## NON-HOMELESS SPECIAL NEEDS HOUSING

### Non-homeless Special Needs (91.220 (c) and (e))

#### 1. Describe the priorities and specific objectives the jurisdiction hopes to achieve for the period covered by the Action Plan.

Prevention of homelessness is a priority whether the resident at risk of homelessness is in a special population or not. CDBG funds are being provided to non-profit organizations that provide prevention services, including St. Vincent de Paul, Samaritan House, and Hope Center in Macomb.

Non-homeless special needs housing is also being developed through HOME funding to MHT Housing and Springhill. MHT Housing is developing a 40 unit apartment complex in Eastpointe for LMI senior citizens. Springhill acquires and rehabilitates single family homes which they then use as rental for developmentally disabled individuals.

Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

The County's Department of Community Mental Health receives considerable Federal and State funding and distributes those funds to partner organizations to provide essential supportive services and, when appropriate, housing. This arrangement has been successful and is expected to continue in the future.

The County's Health Plan provides basic service for those who lack and cannot afford private insurance, thereby improving health for those who obtain it.

MHT Housing and Springhill, both mentioned in the question above, each bring additional funds into the County. MHT Housing is using its developer's fee to convert a gymnasium on the housing property into a community center. There will be programming for seniors, including free meals, as well as other members of the community. Springhill is part of Community Housing Network, which provides permanent supportive housing to homeless people through numerous HUD and Community Mental Health grants. Springhill also utilizes Home Help Care for its developmentally disabled residents, which is funded through the Michigan Department of Human Services.

Each of the non-profit activities is evaluated for impact on identified need and our non-profit partners have been highly successful in obtaining other forms of investment to implement their programs. Private funding is a substantial share of the total investment, and thereby enables the providers to serve many more people than would otherwise have been possible. A listing of the planned investment is available in Tab Two, PNP Activities, in the 2013 Projects file of this Plan.

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## **Housing Opportunities for People with AIDS**

The Urban County, receives no HOPWA funding and this question is therefore not applicable.

### **Specific HOPWA Objectives**

Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by the Action Plan.

The Urban County does not receive HOPWA and this question is therefore not applicable.

## **Other Narrative**

Include any Action Plan information that was not covered by a narrative in any other section. None.

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## Attachments 1 – 4

Attachment 1 – Macomb Urban County Jurisdiction

Attachment 2 – Macomb HOME Consortium Jurisdiction

Attachment 3 – 2006 LMI Areas

Attachment 4 – Table 3B – Annual Housing Completion Goals

**Macomb Urban County  
2013 CDBG Projects**

Community	Project Name	2013 CDBG	Other CDBG	Other Funds	Matrix Code	CT / BG	Eligibility	Nat'l Objective	Accomplishments	Perform. Objectives	Perform. Outcomes	Envir. Status	EO12372
<b>Bruce Twp</b>													
	Unprogrammed	\$ 10,000.00	\$0.00	\$0.00									
	Accessible Playground Equipment	\$66,660.00	\$0.00	\$0.00	03F	2145, BG 3	570.201 (c)	570.208 (a)(2)	1 Facility	SLE	AA	58.35 (a)	N/A
	Accessible Playground Parking	\$12,000.00	\$0.00	\$0.00	03G	2145, BG 3	570.201 (c)	570.208 (a) (2)	1 Facility	SLE	AA	58.36	N/A
<b>Chesfld Twp</b>													
	Water Service(Pump Station) Improvements	\$216,750.00	\$0.00										
	Senior Center Programing	\$24,925.00	\$0.00	\$0.00	05A	Twp Wide	570.201 (e)	570.208 (a)(2)	4111 People	SLE	AA	Exempt	N/A
<b>Macomb</b>													
	Accessible Playground Equipment	\$0.00	\$69,700.00	\$0.00	03F	2238, BG 2	570.201 (c)	570.208 (a)(2)	386 People	SLE	AA	58.35 (a)	N/A
<b>Memphis</b>													
	Maple Street Reconstruction	\$50,803.00	\$0.00	\$8,197.00	03K	6585, BG 2	570.201 (c)	570.208 (a) (1)	1801 People	SLE	SUS	58.35 (a)	Required
	Cole St Reconst (MYR 2010-13)	\$39,197.00	\$0.00	\$0.00	03K	6585, BG 2	570.201 (c)	570.208 (a) (1)	1801 People	SLE	SUS	Complete 2008	Required
<b>Mt. Clem</b>													
	Code Enforcement	\$145,500.00	\$0.00	\$20,666.51	15	Multiple	570.201 (c)	570.208 (b) (1)	TBD	SLE	SUS	exempt	N/A
	Road / Street Repairs	\$173,350.00	\$0.00	\$51,437.50	03K	Multiple	570.201 (c)	570.208 (a) (1)	TBD	SLE	SUS	58.35 (a)	Required
	Property Acquisition & Park Expansion	\$45,000.00	\$30,812.50	\$0.00	1		570.201 (a)	570.208 (a) (1)	TBD	SLE	AA	58.36	N/A
<b>N. Baltimore</b>													
	Sidewalk (ADA) Ramps (MYR 2010-2022)	\$90,000.00	\$0.00	\$0.00	03L	City Wide	570.201 (c)	570.208 (a) (2)	1,000 Ramps	SLE	AA	58.35 (a)	N/A
<b>New Haven</b>													
	Unprogrammed	\$3,555.00											
	Parks and Recreation Project	\$ 13,188.00	\$0.00	\$4,812.00	03F	2180, BG 1	570.201 (c)	570.208 (a) (1)	1 Park	SLE	SUS	58.36	N/A
	Downtown Park Redevelopment	\$68,812.00	\$15,000.00	\$0.00	03F	2180, BG 1	570.201 (c)	570.208 (a) (1)	1 Park	SLE	SUS	58.36	N/A
<b>Rich Twp</b>													
	Richmond Lenox EMS (see PNP tab)		\$0.00	\$0.00	03P	Twp Wide	570.201 (c)	570.208 (a) (2)	1 Facility	SLE	AA	Complete	N/A
<b>Romeo</b>													
	Local Street Paving Project	\$51,920.00	\$0.00	\$18,080.00	03K	2067, BG 2	570.201 (c)	570.208 (a) (1)	1723 People	SLE	SUS	58.35 (a)	Required
	Removal of Blight	\$7,000.00	\$0.00	\$0.00	4	2067, BG 2	570.201 (d)	570.208 (b) (2)	1 Housing Unit	SLE	SUS	58.36	N/A
<b>County</b>													
	County Planning & Administration	\$299,000.00	\$0.00	\$0.00	20	N/A	570.206	Presumed	1 Program	N/A	N/A	Exempt	N/A
	Unprogrammed	\$147,993.00											
	County CoC	\$21,000.00	\$0.00	\$0.00	20	N/A	570.205	Presumed	1 Program	N/A	N/A	Exempt	N/A
		\$1,486,653.00	\$115,512.50	\$103,193.01									

**Legend: Perf. Objectives/Outcomes** SLE = Suitable Living Environment, DH = Decent Housing, AA = Availability/Accessibility, AFF = Affordability, SUS = Sustainability

**Note:** Activity descriptions and comments are found in text boxes, identified by red triangles in the upper right corner of the cell. Place the cursor or mouse by the triangle to read the descriptions and comments.

**Note:** Funding for many non-profit organizations are not identified on this tab. Those allocations are found in the tab titled "PNP Activities".

**Note:** To determine how communities have allocated all of their funds, click on the "Activity Reconciliation" tab.

**2013 Macomb Urban County Non-Profit Activities**

Service Provider Project #	Community	Allocation	CDBG Total	Other Funding	Accomplishments	Performance Objectives & Outcomes
<b>A Beautiful Me</b>						
<b>C3-21-3A</b>	Bruce Twp	\$ 1,000.00				
	Chesterfield Twp	\$900.00				Suit Living Env
	Romeo	\$2,580.00				Avail/Access
			\$4,480.00	\$11,520.00	103 children	
<b>Angels Wing</b>						
<b>C3-21-3B</b>	Bruce Twp	\$2,760.00				Suitable Liv Env
			\$2,760.00	\$ 6,740.00	5 people	Avail/Access
<b>Care House</b>						
<b>C3-21-3C</b>	Chesterfield Twp	\$2,250.00				Decent Housing
	New Haven	\$1,000.00				Avail/Access
	Romeo	\$1,000.00				
			\$4,250.00	\$650,000.00	8 families	
<b>Hope Center In Macomb</b>						
<b>C3-21-3D</b>	Bruce Twp.	\$500.00				Suitable Liv Env
	Chesterfield Twp	\$900.00				Avail/Access
	New Haven	\$500.00				
	Romeo	\$500.00				
			\$2,400.00	\$712,000.00	12717 people	
<b>Macomb Warming Center</b>						
<b>C3-21-3E</b>	Bruce Twp.	\$3,000.00				
	Chesterfield Twp	\$1,125.00				Decent Housing
	Romeo	\$ 3,000.00				Avail/Access
			\$7,125.00	\$172,725.00	168 people	
<b>Macomb Literacy Partners</b>						
<b>C3-21-3F</b>	Bruce Twp.	\$ 3,080.00				Suitable Liv Env
	Chesterfield Twp	\$ 1,000.00				Avail/Access
	Romeo	\$ 2,000.00				
			\$6,080.00	\$0.00	8 people	
<b>MCCSA Chore</b>						
<b>C3-21-3G</b>	Mt Clemens	\$ 3,150.00				Suitable Liv Env
	New Haven	\$ 945.00				Avail/Access
			\$4,095.00	\$269,512.00	20 people	
<b>MCREST</b>						
<b>C3-21-3H</b>	Bruce Twp	\$ 5,000.00				Decent Housing
	Chesterfield Twp	\$ 1,800.00				Avail/Access
	Romeo	\$ 2,000.00				
			\$8,800.00	\$450,421.00	190 people	
<b>St. Vincent de Paul</b>						
<b>C3-21-3I</b>	County	\$ 2,000.00				Decent Housing
			\$2,000.00	\$20,000.00	15 people	Sustainable
<b>Samaritan House</b>						
<b>C3-21-3J</b>	Bruce Twp.	\$5,000.00				Suitable Liv Env
	Romeo	\$12,000.00				Avail/Access
			\$17,000.00	\$383,000.00	1530 people	
<b>Skyline Camp</b>						
<b>C3-21-3K</b>	Bruce Twp.	\$ 2,000.00				Suitable Liv Env
	Chesterfield Twp	\$1,350.00				Avail/Access
	Romeo	\$2,000.00				
			\$5,350.00	\$86,000.00	11 people	
<b>Turning Point</b>						
<b>C3-21-3L</b>	Bruce Twp.	\$4,000.00				Decent Housing
	Chesterfield Twp	\$ 2,500.00				Avail/Access
	Romeo	\$ 5,000.00				
			\$11,500.00	\$672,061.00	143 people	
<b>Wigs 4 Kids</b>						
<b>C3-21-3M</b>	Chesterfield Twp	\$1,500.00				Suitable Liv Env
			\$1,500.00	\$ 8,500.00	2 children	Avail/Access
<b>GRAND TOTAL County Services</b>			<b>\$77,340.00</b>	<b>Total Other Funds</b>	<b>\$3,442,479.00</b>	
<b>2013 Public Facilities</b>						
<b>R/LEMS Station #3 (MYR 2003-2013)</b>						
<b>C3-21-2A</b>	New Haven	\$2,000.00				Suitable Liv Env
	Richmond Twp	\$90,000.00				Avail/Access
			\$92,000.00	\$555,000.00	1,200 people	
<b>AND TOTAL Facilities</b>			<b>\$92,000.00</b>	<b>\$555,000.00</b>		
<b>Non-Profit Planning and Administrative Activities</b>						
<b>Macomb Homeless Coalition</b>						
<b>C3-21-7A</b>	Bruce Twp.	\$ 3,000.00				
	Romeo	\$1,000.00				
	County	\$21,000.00				
	<b>Sub-Total</b>		<b>\$25,000.00</b>	<b>\$27,150.00</b>	<b>1 Strategy</b>	
<b>Grand Total of all Non-Profit Other Funds</b>			<b>\$194,340.00</b>	<b>\$4,024,629.00</b>		

Note: All services qualify per Section 570.201 (e) and benefit LMI persons per 570.208 (a) (2).





**2013 Macomb Urban County CDBG Annual Plan  
Overall Budget Reconciliation**

Overall Budget Reconciliation		Sources		Reallocation of Unspent County Funds		
Community Set Aside	\$1,201,905.00	Base Grant	\$1,669,898.00	Sources	Macomb Twp	
County PIng & Admin	\$299,000.00	Projected PI	\$0.00		Senior Center	\$69,700.00
Macomb Homeless Coalition (CoC)	\$21,000.00	Total	\$1,669,898.00	Uses	Macomb Twp	\$69,700.00
County Unprogrammed	\$147,993.00				Playground	
	<b>\$1,669,898.00</b>			<b>Overall Benefit Calculation</b>		
<b>PIng/Admin Analysis</b>		<b>Comm Planning/Admin Analysis</b>		<b>Maximum for Non-VLI Act. \$484,270.42</b>		
County Administration	\$299,000.00	2013 Grant	\$1,669,898.00	Slum/Blight Activities	<b>2013</b>	
Macomb Homeless Coalition (CoC)	\$25,000.00	Admin Cap	0.2	Mt Clemens	Blight Removal	\$45,000.00
<b>Total</b>	<b>\$324,000.00</b>	Admin Cap \$\$\$	\$333,979.60	Romeo	Blight Removal	\$7,000.00
<b>PIng/Admin Cap (20% of Grant)</b>		2013 Available	\$467,993.00	<b>Total Non-VLI</b>	<b>\$52,000.00</b>	
<b>2013 Grant Total</b>	\$1,669,898.00			<b>Rationale and Evaluation</b>		
Anticipated Program Income	\$0.00	<b>Budget Check - Services</b>		Grant Amt.	\$1,669,898.00	
20% Planning Cap	\$333,979.60	Total Services	\$102,265.00	2013 Cap@29%	\$484,270.42	
Total Allocated for Planning/Administration	\$324,000.00	2013 Grant	\$1,669,898.00	2013 Non-LMI	-\$52,000.00	
Allocation as % of Grant	19.40%	2012 PI	\$0.00	Amt. Over Cap	\$432,270.42	
<b>Public Service Analysis</b>		Calculation Base	\$1,669,898.00	% L/M Activities	96.89%	
County	County 2013 PNP Services	Service Cap	\$250,484.70	% Other	3.11%	
Chesterfield	Senior Center Ops & Maintenance	Services %	6.12%			
	<b>Total</b>	<b>Grant Reconciliation</b>				
	<b>\$102,265.00</b>	Total Allocated	\$1,669,898.00			
<b>Service Cap (15% of Grant)</b>	<b>\$250,484.70</b>	From Prior Yr	\$0.00			
		<b>Total</b>	<b>\$1,669,898.00</b>			

**2013 Macomb HOME Consortium Activities - Executive Summary**

Sources of Funds by Member	Member Share as %	Member Share in \$\$\$	10% Admin Share	3% Member Admin	Admin to County	CHDO Projects	Non CHDO Projects	Available for all Projects	Match Obligation
Clinton Township	20.06	\$216,380	\$21,638	\$6,491	\$15,147	\$32,457	\$162,285	\$194,742	\$48,686
Roseville	12.76	\$137,638	\$13,764	\$4,129	\$9,635	\$20,646	\$103,228	\$123,874	\$30,968
St. Heights	19.81	\$213,684	\$21,368	\$6,411	\$14,958	\$32,053	\$160,263	\$192,315	\$48,079
Urban County	47.37	\$510,964	\$51,096		\$39,739	\$76,645	\$383,223	\$459,867	\$114,967
<b>TOTAL</b>		<b>\$1,078,665</b>	<b>\$107,867</b>	<b>\$17,031</b>	<b>\$90,835</b>	<b>\$161,800</b>	<b>\$808,999</b>	<b>\$970,799</b>	<b>\$242,700</b>
<b>USES</b>	<b>Clinton Twp.</b>	<b>IDIS #</b>	<b>Roseville</b>	<b>IDIS #</b>	<b>St. Heights</b>	<b>IDIS #</b>	<b>Urban County</b>	<b>IDIS #</b>	<b>Total</b>
CHDO	\$32,457		\$20,646		\$32,053		\$76,645		\$161,800
Admin	\$6,491		\$4,129		\$6,411		\$90,835		\$107,867
<b>PROJECTS</b>			<b>CHDO/Non CHDO</b>		<b>Project Number</b>				<b>Total</b>
Clinton Twp - School Build	\$106,000		CHDO		C3-27-9C				\$106,000
Clinton Twp - Homeowner Rehabilitation	\$81,035		Non CHDO		C3-27-9C				\$81,035
Roseville	TBD				C3-27-9D				
Sterling Heights	TBD				C3-27-9E				
Urban County	TBD				C3-27-9A				

Unprogrammed funds will be used for one or more of the following purposes: 1) Substantial rehabilitation of property owned and occupied by residents in the Consortium members' jurisdiction. 2) Acquisition and rehabilitation of homes acquired by for-profit or non-profit developers for resale to income-eligible households. 3) Furthering the acquisition and repair of homes to be rented to disabled adults. 4) First month rent and security deposits for income-eligible households who need the assistance to move into rental housing. It is also possible that funds awarded under alternative #4 could be used for tenant-based rental assistance. The exact use will be determined by March 31, 2015.

**Grant Amt. \$1,078,665.00**

<b>Community</b>	<b>2013 Allocation</b>
Bruce Twp.	\$118,000.00
Chesterfield Twp	\$255,000.00
Memphis	\$90,000.00
Mt. Clemens	\$367,000.00
New Baltimore	\$90,000.00
New Haven	\$90,000.00
Richmond Twp	\$90,000.00
Romeo	\$90,000.00
Program Admin (County)	
<b>Total</b>	\$1,190,000.00